

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 23, 2019

Hasbro, Inc.

(Exact name of registrant as specified in its charter)

| | | |
|---|------------------------------------|---|
| Rhode Island (State or other jurisdiction of incorporation or organization) | 1-6682 (Commission File Number) | 05-0155090 (I.R.S. Employer Identification No.) |
| 1027 Newport Avenue (Address of Principal Executive Offices) | Pawtucket, Rhode Island | 02861 (Zip Code) |

Registrant's telephone number, including area code: **(401) 431-8697**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act.

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, \$0.50 par value per share | HAS | The NASDAQ Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934.

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On July 23, 2019, Hasbro, Inc. ("Hasbro" or "we") announced its financial results for the fiscal quarter and six months ended June 30, 2019, and certain other financial information. A copy of the press release is furnished herewith as Exhibit 99.1 and is incorporated by reference herein.

The information furnished in Item 2.02, including the Exhibit attached hereto, shall not be deemed "filed" for any purpose, and shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, regardless of any general incorporation language in any such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 [Hasbro, Inc. Press Release, dated July 23, 2019.](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HASBRO, INC.

By: /s/ Deborah Thomas
Name: Deborah Thomas
Title: Executive Vice President and Chief Financial Officer
(Duly Authorized Officer and Principal Financial Officer)

Date: July 23, 2019

For Immediate Release

Hasbro Reports Revenue and Operating Profit Growth for the Second Quarter 2019

- **Second quarter 2019 revenues increased 9% to \$984.5 million; Absent a negative \$20.7 million impact of foreign exchange, second quarter 2019 revenues grew 11%**
- **Revenues increased 14% in the U.S. and Canada segment and 28% in the Entertainment, Licensing and Digital segment; International segment revenues declined 1%, but increased 5% absent a negative \$20.1 million impact of foreign exchange**
- **Franchise Brands revenue increased 14%; Emerging Brands up 28%; Partner Brands increased 3%; Hasbro Gaming declined 8%**
- **Operating profit increased 47% to \$128.3 million or 13.0% of revenues**
- **Including an \$85.9 million non-cash after-tax charge for the successful settlement of the Company's U.S. pension plan liability, net earnings decreased to \$13.4 million or \$0.11 per diluted share; Excluding the pension charge, adjusted net earnings increased 65% to \$99.3 million, or \$0.78 per diluted share**
- **Quarter ending cash of \$1.2 billion**

Pawtucket, R.I., July 23, 2019 -- Hasbro, Inc. (NASDAQ: HAS) today reported financial results for the second quarter 2019. Net revenues for the second quarter 2019 increased 9% to \$984.5 million versus \$904.5 million in 2018. Absent a negative \$20.7 million impact of foreign exchange, second quarter 2019 revenues grew 11%.

In the second quarter of 2019, the Company successfully settled its U.S. pension plan liability. Upon settlement of the plan, the Company reclassified the related pension losses recorded to accumulated other comprehensive loss, to the consolidated statement of operations. As a result, the Company recognized a pre-tax charge of \$110.8 million within other (income) expense, net. Including this non-cash charge, which after tax totals \$85.9 million, or \$0.68 per diluted share, net earnings for the second quarter 2019 decreased to \$13.4 million, or \$0.11 per diluted share, versus \$60.3 million, or \$0.48 per diluted share, for the second quarter of 2018. Excluding the after-tax pension charge, adjusted net earnings increased 65% to \$99.3 million, or \$0.78 per diluted share.

"We delivered a high-quality second quarter, with positive consumer trends at retail and profitable growth led by several geographies and brand categories," said Brian Goldner, Hasbro's chairman and chief executive officer. "Our investments are differentiating Hasbro's portfolio and delivering profitable revenue streams, including continued MAGIC: THE GATHERING revenue growth in tabletop and digital. We grew revenues in the U.S. and Europe, and we believe we are well-positioned to deliver against our target of profitable growth for the full-year 2019."

"The global Hasbro team executed a strong quarter with revenue and profit gains while managing a dynamic trade and inventory environment," said Deborah Thomas, Hasbro's chief financial officer. "As part of this process, we incurred some additional costs and took more inventory into the U.S."

than typical. Despite these steps, margins improved, Hasbro's overall inventory position declined, and we generated healthy operating cash flow. We are generating cost savings from our plan and are on track to deliver approximately \$50 million in net savings this year. Importantly, we are well positioned for the holiday season with major brand initiatives across categories, including The Walt Disney Company's *Frozen 2* and *Star Wars: The Rise of Skywalker* which do not launch until the fourth quarter."

Second Quarter 2019 Major Segment Performance

| | Net Revenues (\$ Millions) | | | Operating Profit (\$ Millions) | | |
|---|----------------------------|---------|----------|--------------------------------|---------|----------|
| | Q2 2019 | Q2 2018 | % Change | Q2 2019 | Q2 2018 | % Change |
| U.S. and Canada¹ | \$510.5 | \$448.4 | +14% | \$106.6 | \$73.1 | +46% |
| International | \$377.4 | \$380.4 | -1% | \$14.6 | \$0.2 | > 100% |
| Entertainment, Licensing and Digital¹ | \$96.5 | \$75.5 | +28% | \$7.9 | \$21.8 | -64% |

¹The Entertainment and Licensing segment is now the Entertainment, Licensing and Digital segment. For the quarter ended July 1, 2018, Wizards of the Coast digital gaming revenues of \$10.9 million, and operating profit of \$3.1 million, were reclassified from the U.S. and Canada Segment to the Entertainment, Licensing and Digital segment.

Second quarter 2019 U.S. and Canada segment net revenues increased 14% to \$510.5 million compared to \$448.4 million in 2018. Revenue growth in Franchise Brands, Partner Brands and Emerging Brands was partially offset by a decline in Hasbro Gaming. Driving the growth in the segment was an increase in MAGIC: THE GATHERING tabletop revenues from strong game releases in the second quarter of 2019, in addition to growth in our U.S. toy and game business. The segment reported operating profit growth of 46% to \$106.6 million versus \$73.1 million in 2018. The increase in the segment's operating profit was driven by higher revenues partially offset by higher intangible asset amortization costs.

International segment net revenues for the second quarter 2019 decreased 1% to \$377.4 million compared to \$380.4 million in 2018. Excluding a negative \$20.1 million impact of foreign exchange, International segment revenues increased 5%.

| Q2 2019 International Segment Revenue by Region | % Change as Reported | % Change Absent FX |
|---|----------------------|--------------------|
| Europe | +1% | +6% |
| Latin America | -6% | -1% |
| Asia Pacific | +2% | +7% |
| International | -1% | +5% |

Within the International segment, Franchise and Emerging Brand categories grew revenues; Partner Brands revenue was flat but grew absent foreign exchange; and Hasbro Gaming revenue declined. The International segment reported an operating profit of \$14.6 million compared to \$0.2 million in 2018 as a result of favorable mix and cost management.

Entertainment, Licensing and Digital segment net revenues increased 28% to \$96.5 million compared to \$75.5 million in 2018. Revenue growth was driven by digital gaming, primarily *Magic: The Gathering Arena*. Operating profit decreased to \$7.9 million, or 8.2% of net revenues, versus \$21.8 million, or 28.8% of net revenues in 2018. The decline in operating profit was due primarily to higher program production expense, as well as continued investments in digital gaming initiatives, including *Magic: The Gathering Arena* and future digital games. The Company estimates full-year program production amortization to be approximately 1.0 to 1.5% of total net revenues.

Second Quarter 2019 Brand Portfolio Performance

| | Net Revenues (\$ Millions) | | |
|----------------------------------|----------------------------|---------|----------|
| | Q2 2019 | Q2 2018 | % Change |
| Franchise Brands | \$576.7 | \$506.5 | +14% |
| Partner Brands | \$213.4 | \$208.0 | +3% |
| Hasbro Gaming² | \$123.4 | \$134.3 | -8% |
| Emerging Brands | \$71.0 | \$55.6 | +28% |

²Hasbro's total gaming category, including all gaming revenue, most notably *MAGIC: THE GATHERING* and *MONOPOLY*, which are included in Franchise Brands in the table above, totaled \$393.4 million for the second quarter 2019, up 26%, versus \$312.8 million for the second quarter 2018. Hasbro believes its gaming portfolio is a competitive differentiator and views it in its entirety.

Franchise Brands revenue increased 14% to \$576.7 million. *MAGIC: THE GATHERING*, *MONOPOLY* and *PLAY-DOH* revenues increased in the quarter. Franchise Brands revenue grew in all three operating segments.

Partner Brands revenue increased 3% to \$213.4 million. Revenue growth was due primarily to increases in Marvel properties, including Hasbro product supporting *Avengers: End Game* and *Spider-Man: Far From Home*. Partner Brand revenues increased in the U.S. and Canada and were flat in the International segment.

Hasbro Gaming revenue decreased 8% to \$123.4 million. Revenue gains from *DUNGEONS & DRAGONS*, *YAHTZEE* and *CONNECT 4* were more than offset by declines in other games, including *PIE FACE* and *DUEL MASTERS*. Hasbro Gaming revenues decreased in the U.S. and Canada and International segments, but increased in the Entertainment, Licensing and Digital segment. Hasbro's total gaming category increased 26% to \$393.4 million.

Emerging Brands revenue increased 28% to \$71.0 million driven by shipments of *POWER RANGERS*, and revenue gains in *FURREAL FRIENDS* and *PLAYSKOOL*, including *MR. POTATO HEAD*. Emerging Brands revenue grew in all three operating segments.

Dividend and Share Repurchase

The Company paid \$85.6 million in cash dividends to shareholders during the second quarter 2019. The next quarterly cash dividend payment of \$0.68 per common share is scheduled for August 15, 2019 to shareholders of record at the close of business on August 1, 2019.

During the second quarter, Hasbro repurchased 96,122 shares of common stock at a total cost of \$9.5 million and an average price of \$98.31 per share. Through the first six months of 2019, the Company repurchased 675,296 shares of common stock at a total cost of \$58.6 million and an average price of \$86.81. At quarter-end, \$369.3 million remained available in the current share repurchase authorization.

Conference Call Webcast

Hasbro will webcast its second quarter 2019 earnings conference call at 8:00 a.m. Eastern Time today. To listen to the live webcast and access the accompanying presentation slides, please go to <https://investor.hasbro.com>. The replay of the call will be available on Hasbro's web site approximately 2 hours following completion of the call.

About Hasbro

Hasbro (NASDAQ: HAS) is a global play and entertainment company committed to *Creating the World's Best Play Experiences*. From toys and games to television, movies, digital gaming and consumer products, Hasbro offers a variety of ways for audiences to experience its iconic brands, including NERF, MY LITTLE PONY, TRANSFORMERS, PLAY-DOH, MONOPOLY, BABY ALIVE, MAGIC: THE GATHERING and POWER RANGERS, as well as premier partner brands. Through its entertainment labels, Allspark Pictures and Allspark Animation, the Company is building its brands globally through great storytelling and content on all screens. Hasbro is committed to making the world a better place for children and their families through corporate social responsibility and philanthropy. Hasbro ranked No. 13 on the 2019 100 Best Corporate Citizens list by *CR Magazine*, and has been named one of the World's Most Ethical Companies® by *Ethisphere Institute* for the past eight years. Learn more at www.hasbro.com, and follow us on Twitter (@Hasbro) and Instagram (@Hasbro).

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Safe Harbor

Certain statements in this release contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include expectations concerning the Company's potential performance in the future and the Company's ability to achieve its financial and business goals, such as the belief the Company will return to profitable growth in 2019, the net amount of cost savings anticipated in 2019, and estimates for full-year program production amortization expense, and may be identified by the use of forward-looking words or phrases. The Company's actual actions or results may differ materially from those expected or anticipated in the forward-looking statements due to both known and unknown risks and uncertainties. Specific factors that might cause such a difference include, but are not limited to: (i) the Company's ability to design, develop, produce, manufacture, source and ship products on a timely and cost-effective basis, as well as achieve and maintain interest in and purchase of those products by retail customers and consumers in quantities and at prices that will be sufficient to recover the Company's costs and earn a profit; (ii) downturns in economic conditions impacting one or more of the markets in which the Company sells products, including, without limitation, changes in exchange rates or other macroeconomic conditions currently impacting customers and consumers for the Company's products in the United Kingdom, Brazil, and Russia, which can negatively impact the Company's retail customers and consumers, and which can result in lower employment levels, consumer disposable income, retailer inventories and spending, including lower spending on purchases of the Company's products; (iii) other factors which can lower discretionary consumer spending, such as higher costs for fuel and food, drops in the value of homes or other consumer assets, and high levels of consumer debt; (iv) consumer interest in entertainment properties for which the Company is developing and marketing products or content, and the ability to drive sales of products associated with such entertainment properties; (v) the Company's ability to successfully evolve and transform its business to address a changing global consumer landscape and retail environment, one in which online shopping and digital first marketing are increasingly critical, traditional retailers face challenges from disintermediation and our success depends on developing additional retail channels and paths to our consumers, and difficulties or delays the Company may experience in successfully implementing and developing new capabilities and

making the changes to its business that are required to be successful under these changing marketplace conditions; (vi) our ability to successfully develop, launch and grow new areas of our business, such as *Magic: The Gathering Arena* and esports initiatives from our Wizards of the Coast business; (vii) other economic and public health conditions or regulatory changes in the markets in which the Company and its customers and suppliers operate which could create delays or increase the Company's costs, such as higher commodity prices, labor costs or transportation costs, or outbreaks of disease; (viii) currency fluctuations, including movements in foreign exchange rates, which can lower the Company's net revenues and earnings, and significantly impact the Company's costs; (ix) the concentration of the Company's customers, potentially increasing the negative impact to the Company of difficulties experienced by any of the Company's customers or changes in their purchasing or selling patterns; (x) the ability of the Company to successfully develop, produce and distribute movies under its relationship with Paramount Pictures Corporation, and consumer interest in those movies and related merchandise; (xi) consumer interest in programming created by Hasbro Studios, and other factors impacting the financial performance of Hasbro Studios and the Discovery Family Channel; (xii) existing retail inventories, which can depress purchases of new products by retailers and/or other aspects of the inventory policies of the Company's retail customers, including retailers' potential decisions to lower their inventories, even if it results in lost sales, as well as the concentration of the Company's revenues in the second half and fourth quarter of the year, which coupled with reliance by retailers on quick response inventory management techniques increases the risk of underproduction of popular items, overproduction of less popular items and failure to achieve compressed shipping schedules; (xiii) the success of our key partner brands, including the Company's ability to maintain and extend solid relationships with its key partners or the risk of delays, increased costs or difficulties associated with any of our or our partners' planned digital applications or media initiatives; (xiv) work disruptions, which may impact the Company's ability to manufacture or deliver product in a timely and cost-effective manner; (xv) the bankruptcy or other lack of success of one of the Company's significant retailers, such as the bankruptcy of Toys"R"Us in the United States and Canada in the fourth quarter of 2017 and the subsequent liquidation of the Toys"R"Us business in the United States, as well as the economic difficulty of Toys"R"Us in other markets, or the bankruptcy or lack of success of a smaller retail customer of the Company, such as Sears Holdings Corporation, any of which could negatively impact the Company's revenues or bad debt exposure and create challenges to the Company and its financial performance as the Company attempts to recapture this lost business through other customers or channels and faces suppressed sales of new products caused by the liquidation of existing retail inventories into the market; (xvi) ability to realize the benefits of cost-savings and efficiency enhancing initiatives; (xvii) the impact of competition on revenues, margins and other aspects of the Company's business, including the ability to offer Company products which consumers choose to buy instead of competitive products, the ability to secure, maintain and renew popular licenses and the ability to attract and retain talented employees; (xviii) concentration of manufacturing for many of the Company's products in the People's Republic of China and the associated impact to the Company of social, economic or public health conditions and other factors affecting China, the movement of products into and out of China, the cost of producing products in China and exporting them to other countries, including without limitation, the potential application of tariffs to some or all of the products the Company purchases from vendors in China, and imports into the United States, which would significantly increase the price of the Company's products and substantially harm sales if applied to any significant amount of the Company's products; (xix) the ability of the Company to successfully diversify sourcing of its products to reduce reliance on sources of supply in China; (xx) the application of tariffs to some or all of the Company's products being imported into other markets, which would significantly increase the price of the Company's products and substantially harm sales if applied to any significant amount of the Company's products; (xxi) the ability of the Company to successfully implement actions to lessen the impact of the application of tariffs imposed on our products, including any changes to our supply chain, sales policies or pricing of our products; (xxii) failure to achieve anticipated benefits of acquisitions or investments; (xxiii) the Company's ability to protect its assets and intellectual property, including as a result of infringement, theft, misappropriation, cyber-attacks or other acts compromising the integrity of the Company's assets or intellectual property; (xxiv) the risk of product recalls or product liability suits and costs associated with product safety regulations; (xxv) the impact of other market conditions, third party actions or approvals and competition which could reduce demand for the Company's products or delay or increase the cost of implementation of the Company's programs or alter the Company's actions and reduce actual results; (xxvi) changes in tax laws or regulations, or the interpretation and application of such laws and regulations, which may cause the Company to alter tax reserves or make other changes which significantly impact its reported financial results; (xxvii) the impact of litigation or arbitration decisions or settlement actions; and (xxviii) other risks and uncertainties as may be detailed from time to time in the Company's public announcements and Securities and Exchange Commission ("SEC") filings. The statements contained herein are based on the Company's current beliefs and expectations. The Company undertakes no obligation to make any revisions to the forward-looking statements contained in this release or to update them to reflect events or circumstances occurring after the date of this release.

The financial tables accompanying this press release include non-GAAP financial measures as defined under SEC rules, specifically Adjusted operating profit, Adjusted net earnings and Adjusted earnings per diluted share, which exclude, where applicable, the impact of charges associated with the settlement of the Company's pension plan, Toys"R"Us liquidation, severance costs and U.S. tax reform. Also included in the financial tables are the non-GAAP financial measures of EBITDA and Adjusted EBITDA. EBITDA represents net earnings attributable to Hasbro, Inc. excluding interest expense, income taxes, depreciation and amortization. Adjusted EBITDA also excludes the impact of the charges noted above. As required by SEC rules, we have provided reconciliations on the attached schedules of these measures to the most directly comparable GAAP measure. Management believes that Adjusted net earnings, Adjusted earnings per diluted share and Adjusted operating profit provides investors with an understanding of the underlying performance of the Company's business absent unusual events. Management believes that EBITDA and Adjusted EBITDA are appropriate measures for evaluating the operating performance of the Company because they reflect the resources available for strategic opportunities including, among others, to invest in the business, strengthen the balance sheet and make strategic acquisitions. These non-GAAP measures should be considered in addition to, not as a substitute for, or superior to, net earnings or other measures of financial performance prepared in accordance with GAAP as more fully discussed in the Company's financial statements and filings with the SEC. As used herein, "GAAP" refers to accounting principles generally accepted in the United States of America.

HAS-E

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(Tables Attached)

HASBRO, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(Thousands of Dollars)

| | June 30, 2019 | July 1, 2018 |
|---|---------------------|---------------------|
| ASSETS | | |
| Cash and Cash Equivalents | \$ 1,151,042 | \$ 1,159,072 |
| Accounts Receivable, Net | 805,288 | 739,268 |
| Inventories | 564,769 | 610,248 |
| Other Current Assets | 308,996 | 319,045 |
| Total Current Assets | 2,830,095 | 2,827,633 |
| Property, Plant and Equipment, Net ⁽¹⁾ | 387,372 | 265,904 |
| Other Assets | 1,821,143 | 2,020,319 |
| Total Assets | <u>\$ 5,038,610</u> | <u>\$ 5,113,856</u> |

LIABILITIES AND SHAREHOLDERS' EQUITY

| | | |
|---|---------------------|---------------------|
| Short-term Borrowings | \$ 12,787 | \$ 20,121 |
| Payables and Accrued Liabilities ⁽¹⁾ | 1,059,909 | 1,032,323 |
| Total Current Liabilities | 1,072,696 | 1,052,444 |
| Long-term Debt | 1,695,833 | 1,694,350 |
| Other Liabilities ⁽¹⁾ | 554,212 | 600,312 |
| Total Liabilities | 3,322,741 | 3,347,106 |
| Total Shareholders' Equity | 1,715,869 | 1,766,750 |
| Total Liabilities and Shareholders' Equity | <u>\$ 5,038,610</u> | <u>\$ 5,113,856</u> |

⁽¹⁾ In January 2019, the Company adopted Financial Accounting Standards Update 2016-02, Leases, which requires the recognition of lease assets and lease liabilities. As a result, the Company has recorded operating lease right-of-use assets of \$135,189 included in Property, Plant and Equipment, Net at June 30, 2019, as well as operating lease liabilities of \$152,486 at June 30, 2019, of which \$29,298 are recorded in Payables and Accrued Liabilities and \$123,188 are included in Other Liabilities.

HASBRO, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

| (Thousands of Dollars and Shares Except Per Share Data) | Quarter Ended | | | | Six Months Ended | | | |
|---|------------------|----------------|------------------|----------------|------------------|----------------|--------------------|----------------|
| | June 30, 2019 | % Net Revenues | July 1, 2018 | % Net Revenues | June 30, 2019 | % Net Revenues | July 1, 2018 | % Net Revenues |
| Net Revenues | \$ 984,537 | 100.0 % | \$ 904,458 | 100.0 % | \$ 1,717,047 | 100.0 % | \$ 1,620,799 | 100.0 % |
| Costs and Expenses: | | | | | | | | |
| Cost of Sales | 343,694 | 34.9 % | 338,306 | 37.4 % | 603,681 | 35.2 % | 593,493 | 36.6 % |
| Royalties | 71,061 | 7.2 % | 66,045 | 7.3 % | 130,949 | 7.6 % | 135,697 | 8.4 % |
| Product Development | 65,632 | 6.7 % | 59,859 | 6.6 % | 121,892 | 7.1 % | 117,243 | 7.2 % |
| Advertising | 92,799 | 9.4 % | 87,601 | 9.7 % | 169,403 | 9.9 % | 155,617 | 9.6 % |
| Amortization of Intangibles | 11,815 | 1.2 % | 4,554 | 0.5 % | 23,631 | 1.4 % | 11,032 | 0.7 % |
| Program Production Cost Amortization | 23,502 | 2.4 % | 7,297 | 0.8 % | 30,077 | 1.8 % | 19,331 | 1.2 % |
| Selling, Distribution and Administration | 247,701 | 25.2 % | 253,208 | 28.0 % | 472,954 | 27.5 % | 581,217 | 35.9 % |
| Operating Profit | 128,333 | 13.0 % | 87,588 | 9.7 % | 164,460 | 9.6 % | 7,169 | 0.4 % |
| Interest Expense | 22,018 | 2.2 % | 22,803 | 2.5 % | 44,332 | 2.6 % | 45,612 | 2.8 % |
| Other (Income) Expense, Net | 100,207 | 10.2 % | (3,339) | -0.4 % | 84,425 | 4.9 % | (18,179) | -1.1 % |
| Earnings (Loss) before Income Taxes | 6,108 | 0.6 % | 68,124 | 7.5 % | 35,703 | 2.1 % | (20,264) | -1.3 % |
| Income Tax Expense (Benefit) | (7,325) | -0.7 % | 7,825 | 0.9 % | (4,457) | -0.3 % | 31,929 | 2.0 % |
| Net Earnings (Loss) | <u>\$ 13,433</u> | <u>1.4 %</u> | <u>\$ 60,299</u> | <u>6.7 %</u> | <u>\$ 40,160</u> | <u>2.3 %</u> | <u>\$ (52,193)</u> | <u>-3.2 %</u> |

Per Common Share

Net Earnings (Loss)

| | | | | |
|---------|----------------|----------------|----------------|------------------|
| Basic | <u>\$ 0.11</u> | <u>\$ 0.48</u> | <u>\$ 0.32</u> | <u>\$ (0.42)</u> |
| Diluted | <u>\$ 0.11</u> | <u>\$ 0.48</u> | <u>\$ 0.32</u> | <u>\$ (0.42)</u> |

| | | | | |
|-------------------------|----------------|----------------|----------------|----------------|
| Cash Dividends Declared | <u>\$ 0.68</u> | <u>\$ 0.63</u> | <u>\$ 1.36</u> | <u>\$ 1.26</u> |
|-------------------------|----------------|----------------|----------------|----------------|

Weighted Average Number of Shares

| | | | | |
|---------|----------------|----------------|----------------|----------------|
| Basic | <u>126,329</u> | <u>125,711</u> | <u>126,308</u> | <u>125,392</u> |
| Diluted | <u>126,847</u> | <u>126,335</u> | <u>126,831</u> | <u>125,392</u> |

HASBRO, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(Thousands of Dollars)

| | Six Months Ended | |
|---|------------------|--------------|
| | June 30, 2019 | July 1, 2018 |
| Cash Flows from Operating Activities: | | |
| Net Earnings (Loss) | \$ 40,160 | \$ (52,193) |
| Non-Cash Pension Charge | 110,777 | — |
| Other Non-Cash Adjustments | 108,533 | 89,919 |
| Changes in Operating Assets and Liabilities | 76,806 | 203,075 |
| Net Cash Provided by Operating Activities | 336,276 | 240,801 |
| Cash Flows from Investing Activities: | | |
| Additions to Property, Plant and Equipment | (58,195) | (71,755) |
| Investments and Acquisitions, Net of Cash Acquired | — | (155,451) |
| Other | (2,281) | 3,384 |
| Net Cash Utilized by Investing Activities | (60,476) | (223,822) |
| Cash Flows from Financing Activities: | | |
| Net Proceeds from (Repayments of) Short-term Borrowings | 3,095 | (133,582) |
| Purchases of Common Stock | (58,633) | (103,493) |
| Stock-Based Compensation Transactions | 25,779 | 20,108 |
| Dividends Paid | (164,908) | (149,528) |
| Employee Taxes Paid for Shares Withheld | (11,889) | (54,730) |
| Deferred Acquisition Payments | (100,000) | — |
| Net Cash Utilized by Financing Activities | (306,556) | (421,225) |
| Effect of Exchange Rate Changes on Cash | (573) | (17,916) |
| Cash and Cash Equivalents at Beginning of Year | 1,182,371 | 1,581,234 |
| Cash and Cash Equivalents at End of Period | \$ 1,151,042 | \$ 1,159,072 |

HASBRO, INC.

SUPPLEMENTAL FINANCIAL DATA

(Unaudited)

(Thousands of Dollars)

| | Quarter Ended | | | Six Months Ended | | |
|--|-------------------|-------------------|----------|---------------------|---------------------|----------|
| | June 30, 2019 | July 1, 2018 | % Change | June 30, 2019 | July 1, 2018 | % Change |
| Major Segment Results ⁽¹⁾ | | | | | | |
| U.S. and Canada Segment: | | | | | | |
| External Net Revenues | \$ 510,529 | \$ 448,444 | 14 % | \$ 868,380 | \$ 802,357 | 8 % |
| Operating Profit | 106,577 | 73,098 | 46 % | 120,109 | 46,478 | >100% |
| Operating Margin | 20.9% | 16.3% | | 13.8 % | 5.8 % | |
| International Segment: | | | | | | |
| External Net Revenues | 377,438 | 380,444 | -1 % | 660,087 | 668,389 | -1 % |
| Operating Profit (Loss) | 14,583 | 173 | >100% | (15,828) | (55,915) | 72 % |
| Operating Margin | 3.9% | 0.0% | | -2.4 % | -8.4 % | |
| Entertainment, Licensing and Digital Segment: | | | | | | |
| External Net Revenues | 96,506 | 75,539 | 28 % | 188,500 | 149,944 | 26 % |
| Operating Profit | 7,936 | 21,760 | -64 % | 37,956 | 38,903 | -2 % |
| Operating Margin | 8.2% | 28.8% | | 20.1 % | 25.9 % | |
| International Segment Net Revenues by Major Geographic Region | | | | | | |
| Europe | \$ 201,072 | \$ 199,575 | 1 % | \$ 354,451 | \$ 355,137 | 0 % |
| Latin America | 90,342 | 96,401 | -6 % | 153,119 | 162,362 | -6 % |
| Asia Pacific | 86,024 | 84,468 | 2 % | 152,517 | 150,890 | 1 % |
| Total | <u>\$ 377,438</u> | <u>\$ 380,444</u> | | <u>\$ 660,087</u> | <u>\$ 668,389</u> | |
| Net Revenues by Brand Portfolio | | | | | | |
| Franchise Brands | \$ 576,715 | \$ 506,535 | 14 % | \$ 970,289 | \$ 868,241 | 12 % |
| Partner Brands | 213,448 | 208,005 | 3 % | 385,437 | 408,597 | -6 % |
| Hasbro Gaming | 123,420 | 134,275 | -8 % | 230,985 | 239,502 | -4 % |
| Emerging Brands | 70,954 | 55,643 | 28 % | 130,336 | 104,459 | 25 % |
| Total | <u>\$ 984,537</u> | <u>\$ 904,458</u> | | <u>\$ 1,717,047</u> | <u>\$ 1,620,799</u> | |

Hasbro's total gaming category, including all gaming revenue, most notably MAGIC: THE GATHERING and MONOPOLY, totaled \$393,367 and \$636,758 for the three and six months ended June 30, 2019, respectively, up 26% and up 23%, respectively, from revenues of \$312,773 and \$516,315 for the three and six months ended July 1, 2018, respectively.

⁽¹⁾ For the three and six months ended July 1, 2018, revenues of \$10,888 and \$21,272, respectively, and operating profit of \$3,134 and \$6,370, respectively, were reclassified from the U.S. and Canada segment to the Entertainment, Licensing and Digital segment.

HASBRO, INC.

SUPPLEMENTAL FINANCIAL DATA

RECONCILIATION OF AS REPORTED TO ADJUSTED OPERATING RESULTS

(Unaudited)

(Thousands of Dollars)

Non-GAAP Adjustments Impacting Operating Profit

For the quarters ended June 30, 2019 and July 1, 2018, there were no non-GAAP adjustments made to operating profit.

| | Six Months Ended | | | |
|--|---------------------|----------------------|---------------------|----------------------|
| | June 30, 2019 | | July 1, 2018 | |
| | Pre-tax Adjustments | Post-tax Adjustments | Pre-tax Adjustments | Post-tax Adjustments |
| Incremental costs impact of Toys"R"Us ⁽¹⁾ | \$ — | \$ — | \$ 70,428 | \$ 61,372 |
| Severance ⁽²⁾ | — | — | 17,349 | 15,699 |
| | <u>\$ —</u> | <u>\$ —</u> | <u>\$ 87,777</u> | <u>\$ 77,071</u> |

⁽¹⁾ In the first quarter of 2018, Toys"R"Us announced a liquidation of its U.S. operations, as well as other retail impacts around the globe. As a result, the Company recognized incremental bad debt expense on outstanding Toys"R"Us receivables, royalty expense, inventory obsolescence as well as other related costs.

⁽²⁾ In the first quarter of 2018, the Company incurred \$17.3 million of severance charges, primarily outside the U.S., related to actions associated with a new go-to-market strategy designed to be more omni-channel and e-commerce focused. These charges were included in Corporate and Eliminations.

Reconciliation of Operating Profit (Loss) Results

| | Six Months Ended July 1, 2018 | | |
|--|-------------------------------|----------------------|--------------|
| | As Reported | Non-GAAP Adjustments | Adjusted |
| Adjusted Company Results | | | |
| External Net Revenues | \$ 1,620,799 | \$ — | \$ 1,620,799 |
| Operating Profit | 7,169 | 87,777 | 94,946 |
| Operating Margin | 0.4 % | 5.4% | 5.9 % |
| Adjusted Segment Results | | | |
| <u>U.S. and Canada Segment:</u> | | | |
| External Net Revenues | \$ 802,357 | \$ — | \$ 802,357 |
| Operating Profit | 46,478 | 52,277 | 98,755 |
| Operating Margin | 5.8 % | 6.5% | 12.3 % |
| <u>International Segment:</u> | | | |
| External Net Revenues | 668,389 | — | 668,389 |
| Operating Profit (Loss) | (55,915) | 11,151 | (44,764) |
| Operating Margin | -8.4 % | 1.7% | -6.7 % |
| <u>Entertainment, Licensing and Digital Segment:</u> | | | |
| External Net Revenues | 149,944 | — | 149,944 |
| Operating Profit | 38,903 | — | 38,903 |
| Operating Margin | 25.9 % | — | 25.9 % |
| <u>Corporate and Eliminations:</u> | | | |

The Corporate and Eliminations segment included non-GAAP adjustments of \$24.3 million for the six months ended July 1, 2018, consisting of \$17.3 million of severance; and \$7.0 million of royalty expense related to Toys"R"Us losses.

For the quarter and six months ended June 30, 2019 and the quarter ended July 1, 2018, there were no non-GAAP adjustments made to operating profit.

HASBRO, INC.
SUPPLEMENTAL FINANCIAL DATA
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(Unaudited)

(Thousands of Dollars and Shares, Except Per Share Data)

Reconciliation of Net Earnings and Earnings per Share

| <i>(all adjustments reported after-tax)</i> | Quarter Ended | | | |
|---|---------------|--------------------------|--------------|---|
| | June 30, 2019 | Diluted Per Share Amount | July 1, 2018 | Diluted Per Share Amount ⁽¹⁾ |
| Net Earnings, as Reported | \$ 13,433 | \$ 0.11 | \$ 60,299 | \$ 0.48 |
| Pension ⁽³⁾ | 85,852 | 0.68 | — | — |
| Net Earnings, as Adjusted | \$ 99,285 | \$ 0.78 | \$ 60,299 | \$ 0.48 |

| <i>(all adjustments reported after-tax)</i> | Six Months Ended | | | |
|---|------------------|--------------------------|--------------|---|
| | June 30, 2019 | Diluted Per Share Amount | July 1, 2018 | Diluted Per Share Amount ⁽¹⁾ |
| Net Earnings, as Reported | \$ 40,160 | \$ 0.32 | \$ (52,193) | \$ (0.42) |
| Incremental costs impact of Toys"R"Us | — | — | 61,372 | 0.49 |
| Severance | — | — | 15,699 | 0.12 |
| Impact of Tax Reform ⁽²⁾ | — | — | 47,790 | 0.38 |
| Pension ⁽³⁾ | 85,852 | 0.68 | — | — |
| Net Earnings, as Adjusted | \$ 126,012 | \$ 0.99 | \$ 72,668 | \$ 0.58 |

⁽¹⁾ Diluted Per Share Amount for the impact of Toys"R"Us, severance and Tax Reform and net earnings, as adjusted, for the six months ended July 1, 2018 are calculated using dilutive shares of 126,215 for the quarter.

⁽²⁾ The Company made adjustments to provisional U.S. Tax Reform amounts recorded in the fourth quarter of 2017 based on additional regulations issued in the first quarter of 2018.

⁽³⁾ In the second quarter of 2019, the Company recognized a \$110.8 million non-cash charge (\$85.9 million after-tax) related to the settlement of its U.S. defined benefit pension plan.

Reconciliation of EBITDA

| | Quarter Ended | | Six Months Ended | |
|-------------------------------------|---------------|--------------|------------------|--------------|
| | June 30, 2019 | July 1, 2018 | June 30, 2019 | July 1, 2018 |
| Net Earnings (Loss) | \$ 13,433 | \$ 60,299 | \$ 40,160 | \$ (52,193) |
| Interest Expense | 22,018 | 22,803 | 44,332 | 45,612 |
| Income Taxes (including Tax Reform) | (7,325) | 7,825 | (4,457) | 31,929 |
| Depreciation | 35,380 | 36,071 | 62,408 | 62,292 |
| Amortization of Intangibles | 11,815 | 4,554 | 23,631 | 11,032 |
| EBITDA | \$ 75,321 | \$ 131,552 | \$ 166,074 | \$ 98,672 |
| Non-GAAP Adjustments (see above) | (110,777) | — | (110,777) | (87,777) |
| Adjusted EBITDA | \$ 186,098 | \$ 131,552 | \$ 276,851 | \$ 186,449 |